

HEALTH AND WELLBEING BOARD

17 JUNE 2014

Title:	Developing the Health and Wellbeing Board		
Report of the Executive Planning Group			
Open Report	For Decision		
Wards Affected: NONE	Key Decision: NO		
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Sponsor: Anne Bristow, Corporate Director, Adult and Community Services			
Summary: The Health and Wellbeing Board has been operational since April 2013 and has completed its inaugural year as a statutory committee. The Board held a Development Day in January 2014 to review the progress of the Board's work and operation to date and to discuss the development of its activity, particularly in the areas of engagement and integrated working. The Board are asked to note the headline findings of the January Development Day and note that the Executive Planning Group will be reviewing the full Feedback Report from the day to inform future development activity.			
Recommendation(s) The Health and Wellbeing Board is recommended: (i) To note the headline findings of the January Development Day; (ii) To note that the Executive Planning Group are working through the detailed findings; (iii) To forward any further ideas or suggestions that they may have to the Executive Planning Group (via Anne Bristow) to inform ongoing planning; (iv) To note the proposal for two further Development Days in 2014/15 (October 2014 and February 2015) to continue the Board's development.			
Reason(s) Priority three of the Corporate Plan is to improve the health and wellbeing through all stages of life for residents of the borough. The H&WBB is the focal point of the local health and social care economy where its member organisations come together to make strategic plans for the provision of health and social care services and to ensure that commissioning decisions (collective or sovereign) result in the delivery of the borough's overall Health and Wellbeing Strategy. To fulfil its role it is important the H&WBB understands its remit and is able to make good, well-informed decisions on behalf of the Borough.			

1. The January Development Day

- 1.1. The Board commissioned Ian Winter CBE as an external facilitator for the Board's first development day which was held on 13 January 2014. The programme for the day was divided into four parts (how are we doing; what could change; making a difference; engaging, understanding, and impact) and particularly focused on the areas of engagement and integrated working.
- 1.2. 34 delegates attended the event with each sub-group and member organisation represented, and 11 out of 15 Board Members in attendance.
- 1.3. Listed below are the important headline observations from the sessions:
 - Discussions on tricky issues need to start earlier to prevent problems downstream
 - Sub-groups need more clarity about what is required from them
 - Partners to set the agenda of the Board, otherwise it will be Council-driven.
 - The Board needs to promote itself better both within the health and social care system and externally to other stakeholders and residents
 - Not all Board members are active participants in all discussions
 - The Board needs to pare back its work programme being more selective about where it focuses its attention and delegating issues that it cannot deal with to sub-groups for them to work through/lead on.
- 1.4. Despite these issues the views expressed by delegates at the Development Day were largely positive and confirmed that the Board was indeed well-advanced and working effectively. For example, the survey conducted in advance of the development day showed that:
 - 82% felt that Board agenda items were relevant to their organisation
 - 50% felt that Board had made good progress
 - 71% felt that the work of the Board was aligned with their organisation's priorities
 - 43% felt the work of the Board was making a difference
 - 70% saw an impact on improving effectiveness and efficiency of service delivery
 - 57% think that the work of the Board helps discussions and decision taken outside of board meetings.
- 1.5. The full Feedback Report has been provided to the Executive Planning Group who are working through the issues raised. Board Members have also been provided with a full copy of the Development Day report and are asked to provide any comments, ideas or suggestions to the Executive Planning Group via Anne Bristow.

2. Future Development Days

- 2.1. Board Members stated that they found the January Development Day useful and it is proposed that two further Development Days will be held in the next financial year to assess how it is performing, what it has achieved and where it will need to prioritise improvement in 2014/15 to continue moving forward and improve its effectiveness as a strategic decision-making body. The Executive Planning Group will be discussing the next Development Day in October at their June meeting and will ensure that the feedback from the January development session informs this planning.

3. Consultation

In preparation for the Development Day a questionnaire was sent to all invitees. The findings of which were used to inform the programme of the Development Day and were the basis of the stock take that was presented to delegates. The Development Day evaluation form also surveyed delegates to see if their perceptions had changed as a result of the workshops.

4. Mandatory Implications

4.1. Joint Strategic Needs Assessment

The content of this report has no direct implications for the JSNA, though Board Members might wish to reflect on how the outcomes of the Board meetings improves the JSNA process and influences new iterations.

4.2. Health and Wellbeing Strategy

Producing the H&WB Strategy is a statutory requirement for the Board. It is important that the Strategy has shared ownership and buy-in from all stakeholders on the priorities. How other local strategies align with the H&WB Strategy, establishing if the borough has a coherent shared vision for health and social care, and developing a more inclusive approach to drafting the Strategy are all issues that might be worth exploring in future development activities.

4.3. Integration

Clause 195 of the HSCA 2012 places a duty on H&WBBs to encourage integrated working building strong and mature relationships between the member organisations will facilitate discussions around sharing resources and delivering services in partnership, informally or through section 75 agreements. The Sub-groups of the H&WBB will play a crucial role in identifying opportunities for integration and testing feasibility of any proposals.

4.4. Financial Implications

The Board has set up a contributory development fund for use in year two and with the expectation that this will be replenished at the start of each year. BHRUT, NELFT, B&D CCG and the Council have pooled £2,000 each to be used for development activities, public engagement work, and by the sub-groups of the Board to expedite their development. Sub-groups are asked to submit proposals to access this fund through the Executive Planning Group.

In addition the Borough has successfully bid for £7,000 of funding from London Councils. The Board therefore has a total of £15,000 at its disposal to help it achieve its development objectives for the next municipal year.

(Implications completed by: Roger Hampson, Group Manager, Finance)

4.5. Legal Implications

The Board must ensure that it fulfils its purpose and responsibilities as described in the HSCA 2012. It is therefore prudent to have a plan for developing the Board and to periodically assess the Board's performance and progress.

(Implications completed by: Chris Pickering, Principal Solicitor)

4.6. Patient/Service User Impact

Increasing the public profile and visibility of the Board with residents was a prominent theme of the Development Day. The Board may wish to focus on this development area and give particular thought to how existing engagement mechanisms relate to the Board and how communications can be ramped up to raise awareness about the Board and to solicit the views of residents on health and social care issues. The role and activities of Healthwatch will be important to moving forward in this area.

It should be noted that the Board has had regular attendance from members of the public at its meetings and that the Board uses Twitter to broadcast meeting proceedings. Since February 2014 the Chair of the Board has also sent out monthly newsletters to staff in Member organisations after each Health and Wellbeing Board meeting in order that they are aware of the discussions, decisions and issues arising from each meeting. These initial attempts at engagement need building on with a greater emphasis on engaging with patients and service users.

5. Background Papers Used in Preparation of the Report:

- Feedback Report Development Event, Ian Winter Consultancy (January 2014)

6. List of Appendices:

- None